

Challenges and opportunities for the emergency management sector in the next 5 to 10 years

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Andrew Coghlan Chair, Australian Emergency Management Volunteer Forum







# **Change & adaptation**

# Opportunities & challenges in emergency management volunteering

Australian Emergency Management Volunteer Forum

A changing world

The old and the new

Changing nature of emergency volunteering

Conclusions







## **Volunteering in Australia**

- •6.4mill. people in Australia volunteer
- •\$200 bill. per annum contribution to the Australian economy
- Greater economic contribution than mining, agriculture & retail
- •500,000 volunteers in 'emergency management'

O'Dwyer, University of Adelaide







# The value of volunteers in emergency management









#### **Australian Emergency Management Volunteer Forum (AEMVF)**

- National representative body for emergency management volunteers, their managers and organisations & key reference point on volunteer issues for ANZEMC
- Formed in 2001 as a result of recommendation from the National Volunteer Summit, supported by AG's
- Focus on volunteer concerns and requirements; current and future, including
  - Training
  - Legal
  - Recognition
  - Partnerships
- Development of Volunteer Leadership Program (in partnership with AEMI)
- Key contribution to National Emergency Management Volunteer Action Plan
- Research/projects on topics including;
  - Cost of volunteering
  - Management of spontaneous volunteers
  - Legal issues in emergency management volunteering





# A changing world Influences on volunteering

- Climate change
- Demographic change
- Societal change
- Policy change/evolution
- Technological developments
- Changing nature of volunteering









# Hazard scape/Climate change

- Higher fire danger days (more and greater intensity) in South east Australia
- More intense rainfall in some areas, other areas will become drier
- Uncertainty over what will happen with Cyclones









## **Demographic changes**

- Adding a Canberra sized city to the population each year
- Ageing population
- 2.2million people in the age range 15-64 or around 15% of the population have a disability
- 27% of Australians were born overseas
- 20% of people speak a language other than English
- Mobility of employment







# **Societal changes**

- Working longer
- Commuting more
- Less cash
- More on-line connection
- Different motivations and approaches to volunteering





# Policy evolution National Strategy for Disaster Resilience (NSDR)

Resilience to disasters is part of strengthening individual and community resilience more broadly, enabling people to function more effectively in regard to a wide range of daily challenges







# **NSDR - A new way of thinking?**

- Holistic approaches which incorporate emergency and disaster aspects
- Participatory approaches
- Joined up planning, breaking down silos within and between organisations and sectors
- Maximising linkages and collaboration
- Learning from other sectors





## **NSDR - Some key challenges**

- Moving away from a hazard and risk focus to one of more resilient individuals and communities
- Coordinating diversity of effort to maximise outcomes
- •Whole of government v. whole of community
- Promoting resilience through enhancement/integration of traditional areas of emergency management together with new ways of working
- Matching funding and resources to enable a new approach





## Volunteering in emergency management

# Traditional & emerging approaches







#### **Traditional**

- Focus on Prevention/Preparedness/Response/Recovery
- High levels of government funding, particularly for response activities
- Strong governance models, driven by state/territory governments
- Predominance of command/control and understanding of emergency management
- High levels of training/skills development

### **Emerging**

- NSDR; collaborative approach across government, business, community
- Changing nature of volunteering
- Use of social media
- Reactive, intuitive & innovative





# Traditional approaches/organisations

- Rural fire services
- State/territory emergency services
- Larger not for profits





## Traditional approaches/organisations

#### **Attributes**

- Well organised and trained
- Skilled and disciplined
- Command/control
- Committed
- Established and highly regarded within community

#### Challenges

- Organisational size and scale
- Traditional solutions
- Sustainability

#### Solutions/enablers

Best suited to well defined, technical, skills based roles





# **Emerging approaches/organisations**

- Mud Army
- Firefoxes
- Blazeaid
- NZ student army
- Etc.





## **Emerging approaches/organisations**

#### **Attributes**

- Enthusiasm, innovation, flexibility, nimbleness
- Mobilise around an event or activity (episodic volunteering)

### Challenges

- May work independently or form groups
- Don't necessarily understand governance structures, existing roles and responsibilities
- Personal impacts and responsibility

#### Solutions/enablers

Efforts would be enhanced through greater understanding of emergency context





# Spontaneous/episodic volunteering - Drivers

- The role of the media
- Timing of offers of help
- The importance of the event
- Needing to help
- 'I'll do anything'





### Spontaneous/episodic volunteering – Why?

- 81% Media coverage
- 62% Talking to others
- 53% Call for volunteers
- 44% Size or enormity of event
- 86% Needing to do something to help
- 39% Feeling useful instead of distressed
- The need to talk





# Spontaneous/episodic volunteering – When?

- 78% within the first week
- 12% on the first day
- 45% within the first few days
- 21% later in the first week





# Balancing the need **to** help with the need **for** help







### The future: Challenges and developments

- Maximising volunteer opportunities and input
- Sustainable volunteering models
  - Flexible governance
  - Meeting economic challenges
  - Changing and adapting funding models
- Harnessing enthusiasm & commitment
- Recognising and adapting to community change
- Governance systems and processes that support and enable rather than block and stifle
- Harnessing corporate involvement
- Providing newer volunteers/emergent groups with context and insight into emergencies
- Understanding and utilising technology more effectively
  - Social media











